



*“Investing in
Community
Visions”*

*Annual
Report to the
Community*

*Aspotogan
Heritage
Trust*

2007-2008

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Executive Summary

The Annual Report is a brief overview of the work of the Aspotogan Heritage Trust during the past fiscal year. It serves as an update to the community we serve, and contains details regarding the activities of the organization during 2007-2008.

Organizational Overview

The Aspotogan Heritage Trust is located in Unit 7A – 100 Highway 3, Hubbards Shopping Centre, Hubbards, Nova Scotia. As the receiving agency for the funds and assets transferred from the Federal Government following the closure of CFS Mill Cove, the AHT is committed to supporting the region effected by the loss of the base. In operation since 1994, the AHT continues to be a lead organization in community economic development in the area defined within the mandate.

The activities of the Society are to be carried on in general in or around the Aspotogan Peninsula, Nova Scotia, Canada. The Aspotogan Region is defined as that area lying west of the Still Water Brook in Black Point, east of the East River in Chester Municipality, south of Highway 103 and north of the waters of St. Margaret's and Mahone Bays, containing the communities of Queensland, Hubbards, Fox Point, Mill Cove, Birchy Head, The Lodge, Northwest Cove, Coleman's Cove, Southwest Cove, Aspotogan, Bayswater, Blandford, Deep Cove, East River and Simms Settlement.

Historical Background

The Aspotogan Heritage Trust was created following the decision of the Government of Canada to close Canadian Forces Station Mill Cove in 1994. Formed as a limited-membership, non-profit society by the Atlantic Canada Opportunities Agency in October 1994, the Trust was established to administer a \$2 million federal adjustment fund to respond to the social and economic consequences arising from the base closure.

One of the first challenges faced by the Trust was a decision by federal staff that CFS Mill Cove had significant market value and should be sold to the highest bidder. This differed entirely from the circumstances in other communities where military installations were being turned over to local agencies to manage and re-develop. After months of critical analysis of the government's proposal and direct appeals to the Minister of National Defence and the Prime Minister's Office, agreement was reached to gift CFS Mill Cove to the Trust.

With property and financial issues resolved, the Trust commenced the task of rehabilitating CFS Mill Cove. The most pressing need was replacement of the water source and treatment system as the existing water utility. The next priority was to renovate and repopulate the housing

complex and integrate Mill Cove Park with the surrounding community of Mill Cove by removing security fencing and enhancing the landscape.

One of the Trust's biggest successes at Mill Cove Park came in 1996 when it established Nova Scotia's first dedicated sound stage and film production centre. From 1996 to 2001 more than \$40 million of film production occurred at Mill Cove Park. Two national television series, two feature films and two movies of the week were produced in the region featuring recognizable actors such as Farrah Fawcett, Kirsten Dunst, Jean Stapleton, Kevin Spacey and Vanessa Redgrave.

In 1999, the Trust sought and secured the location for the new Aspotogan Consolidated Elementary School and prepared plans for development of a new residential sub-division surrounding the new school.

Between 2000 and 2001, the Board of Directors decided to curtail any further development of Mill Cove Park in favour of divesting the property and establishing a perpetual community endowment with the proceeds.

In order to prepare the property for sale, the Trust negotiated the transfer of water, sewer and road systems to the Municipality of Chester and worked with the Lunenburg County District Planning Commission to establish zoning and land use bylaws to restrict development of the Park in future. The zoning also sought to preserve the park-like atmosphere of the property and protect its natural water courses.

After seven years of ownership, the Aspotogan Heritage Trust moved to put the former Canadian Forces Station Mill Cove on the market. The sale was completed in the spring of 2003, when a private development company from Halifax purchased the property. The purchase included all sixty-five residences, four commercial buildings and the Gatehouse. The Trust also granted Mill Cove Developments Limited a two year option to acquire the 350 remaining acres at the Park as part of the transaction.

Although Mill Cove Developments did not exercise the option, the 350 acres of remaining lands at the former base were sold in the fall of 2006. Aspotogan Development Limited purchased the land and revisited the original plans of the Trust to create a golf course residential community on the property. Work continues on this project.

The proceeds from the sale of Mill Cove Park were combined with the Trust's other assets to create a \$5 million endowment from which community grants will be funded in perpetuity.

To Our Community

MISSION STATEMENT

The mission of the Aspotogan Heritage Trust is to use its funds and resources to encourage and support the social, cultural, educational, environmental and economic development of the region it serves.

VALUES

1. We embrace and support growth and change that is respectful of our region's history and culture and that preserves or enhances individual connectivity to one another and provides for broad benefits to the community.
2. We value the land, waters and creatures and seek to protect these assets for the future enjoyment of all by influencing and encouraging management practices that seek to balance the preservation of these assets with the many demands placed on them.
3. We believe in being accountable and value critical commentary and compliments alike.
4. The Trust will treat all with whom it deals or employs without prejudice, regardless of sex, age, colour, creed, ethnicity, physical ability, sexual orientation or religious affiliation.

PRINCIPLES

The Board of the Aspotogan Heritage Trust is guided by a set of five principles that are fundamental to its purpose:

1. The Board of the Trust is charged with providing governance and stewardship. The Board directs the activity of the organization by providing clear and specific policies to guide staff and is responsible for the safekeeping and growth of the assets of the organization to ensure the continued pursuit of its mission.
2. The Board subscribes to The Natural Step's principles of environmental stewardship.
3. The Board subscribes to the Triple Bottom Line and Balanced Score Card financial accounting and audit practices.

4. The Board will conduct its business in such a manner as to be transparent to the community it serves. The organization exists for the good of the community it serves but is not directly accountable to it. However, while reserving its independence, the Board accepts the responsibility to demonstrate that it is in harmony with the community and its values. It will undertake programs of research and communication and employ other methods to ensure that its activities reflect and are seen to reflect the welfare of the community.

5. The Board is more interested in outcomes than in activity. The organization will define objectives and measure performance against pre-established criteria. It will not engage in activity for its own sake but for its contribution to advancing the mission of the organization. The Trust is a marketing and facilitating organization that sees itself as a good partner, opportunity identifier and catalyst for development. It is interested in preserving and enhancing the quality of life of the community and not simply stimulating economic activity.

ORGANIZATIONAL STRUCTURE

Board of Directors

Tom Donnahee, Chair
Larry Stevens, Vice-Chair
Gayle Shanks, Treasurer
Judy Hopkins, Secretary

Mark Dyer, Director
Floyd Shatford, Director
Pat Routhier, Director
Wilma Lamarche-Mathers, Director
Mary Ellen Clancey, Director
Raina Clancey, Director
Jean Coleman, Director
Leslie Taylor, Director

Committee Membership

Finance Committee:

Gayle Shanks, Committee Chair
Mark Dyer
Floyd Shatford
Judy Hopkins
Raina Clancey

Property Development Committee:

Floyd Shatford, Committee Chair
Larry Stevens
Pat Routhier
Wilma Lamarche-Mathers
Jean Coleman

Community Development Committee:

Larry Stevens, Committee Chair
Leslie Taylor
Mary Ellen Clancey
Jean Coleman
Pat Routhier

Staffing

Kathryn Gamache, Executive Director

Contact: connect@aspotogan.org

Suzanne Brown, Community Coordinator

Contact: sbrown@aspotogan.org

Hours of Work: Monday to Friday, 8am to 2pm

Kelley Santos, Board Secretary/Executive Assistant

Contact: connect@aspotogan.org

In-office hours – vary with meeting schedule

Contact Information

Phone (902) 857-1133

Fax: (902) 857-1117

*Mail: PO Box 99
Hubbards, Nova Scotia
B0J 1T0*

*Location: Unit 7A-100 Hwy 3
Hubbards Shopping Centre
Hubbards, Nova Scotia*

Email: connect@aspotogan.org

Website: www.aspotogan.org

Community Grants and Initiatives 2007-2008



2Bays 4H Club

\$500

Assisted the organization with their display at the annual South Shore Exhibition.



3rd Hubbards Scouts/Cub Camp

\$500

Supported the 2 day winter camping trip.



All Saints Heritage Cemetery

\$500

Supported repairs and restoration of the cemetery.



Aspotogan Consolidated Elementary School

\$500

Supported the Home and School's annual Spring Fling.



Aspotogan Recreation Association

\$500

Supported the distribution of the organization's newsletter.



Athenaeum Society

\$1500

Contributed towards the purchase of presentation equipment.



Blandford & Area Historical Society

\$500

Contributed to the "Interviews with Seniors" project.



Blandford C@P Site

\$616

Contributed to providing the service in the Blandford area.



Blandford Fire and Rescue

\$118

Supported the organization's prize bingo fundraiser.



Blandford Heritage Days

\$500

Supported the organization's annual event.



Blandford Seaside

\$500

Contributed towards a bus trip to various attractions in the Halifax area.



Chester Municipal Skate Park

\$5000

Contributed towards the construction of a skate park in Chester.



Community Welcome Baskets

\$150

Contributed to the distribution of welcome baskets to new members of the community.



Community Wheels

\$10,000

Provided continued support for the community-based transportation service.



Crime Prevention Bike Rodeo

\$184

Assisted with the event which provides instructions on safety rules and regulations for bicycles and roads.



Destination Bluenose Coast

\$2500

Supported the development of a website for the organization.



District #1 Community Centre

\$3500

Contributed to the purchase and installation of new windows for the Centre.



District #1 Community Centre

\$2500

Contributed to the purchase of a community events sign.



East River Village Hall

\$500

Supported repairs and renovations to the building.



Hubbards & Area Business Association

\$500

Supported the annual Spring Expo.



Hubbards & Area Business Association

\$500

Supported the organization's "Shop Local" campaign.



Hubbards & Area Business Association

\$500

Supported the 14th Annual Hubbards Winter Carnival.



Hubbards & Area Business Association

\$500

Contributed to a community workshop around marketing.



Hubbards & Area Food Bank / Lions Club

\$500

Supported the Christmas food baskets.



Hubbards & Area Food Bank

\$200

Assisted the organization with a “Community Needs” fund for local residents in need.



Hubbards Barn Association

\$450

Contributed to the “Movies at the Barn” project.



Hubbards Barn Association

\$2000

Contributed towards the design plans for the “Community Gardens” project.



Hubbards Cove Days

\$500

Support of the annual event.



Hubbards Eagles

\$350

Assisted with the start-up of a local intermediate baseball team.



Hubbards Nursery School Cooperative

\$500

Provided assistance to the school in a year of fluctuating enrolment.



Hooked Rug Museum of North America

\$3000

Contributed to the development of a business plan for the project.



Junior Achievement

\$300

Supported the “Our Business World” program which introduces students to business and the free enterprise system.



Junior Achievement

\$300

Supported the “Economics of Staying in School” event which helps students explore the personal and financial realities of limiting their education.



Mill Cove Recreational Association

\$498

Supported the T-ball/Baseball program at the Mill Cove Park sports fields.



Ocean View Children Centre

\$10,000

Supported a subsidy program which provides child care to local families.



P.R.O. Kids

\$2000

Supported the ongoing work of the organization to provide assistance to local youth who wish to participate in recreational activities.



Shatford Memorial Home and School

\$500

Support of the Home and School’s annual “Fun Fair”.



Superhost Training

\$513

Supported the training program for people in the local hospitality industry.



Ten Beaches

\$1999

Contributed to the advertising in the “Doers and Dreamers Guide”



Through the Years Day Care and Community Centre **\$500**

Supported the organization's annual "Fun Fair".



Through the Years Day Care and Community Centre **\$5000**

Contributed to design plans for a new facility.



Through the Years Day Care and Community Centre **\$10,000**

Supported a subsidy program which provides child care to local families.



Western HRM Community Learning Network **\$5600**

Provided assistance for transportation and child care costs for adults attending literacy upgrading classes.

Statement of Financial Position

March 31, 2008

ASSETS	2008	2007
Cash/receivables	\$272,564	\$121,529
Investment	3,944,403	4,248,934
Mortgage receivables	669,854	749,634
Capital Assets	83,552	85,403
TOTAL ASSETS	\$ 4,970,373	\$ 5,205,500
LIABILITES		
Accounts payable/accrued liabilities	253,811	244,798
TOTAL LIABILITIES	\$ <u>253,811</u>	\$ <u>244,798</u>
NET ASSETS		
Net assets invested in capital assets	83,552	85,403
Unrestricted net assets	4,633,010	4,875,299
NET ASSETS	\$ 4,716,562	\$ 4,960,702
TOTAL LIABILITIES AND NET ASSETS	\$ 4,970.373	\$ 5,205,500

*2008 Financials are reporting investments at fair market value